

## Strategy for Improving Diversity Within Anesthesiology

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## Disclosures

I have no disclosures to report.



## Objectives

- Objective 1: Review literature that recognizes bias which may contribute to an underrepresentation of minorities and women in leadership positions in Academic Anesthesiology.
- Objective 2: Identify opportunities to reduce individual and institutional bias to improve diversity in gender, race, and ethnicity within Academic Anesthesiology.

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### But You Don't Look Like A Scientist!: Women Scientists with Feminine Appearance are Deemed Less Likely to be Scientists

Sarah Bancheley<sup>1</sup> · Jacob Westfall<sup>2</sup> · Bernadette Park<sup>1</sup> · Chafin M. Judd<sup>1</sup>


**Abstract** Two studies examined whether subtle variations in feminine appearance erroneously convey a woman's likelihood of being a scientist. Eighty photos (half women) of women in STEM fields (science, technology, engineering, and math) and STEM faculty at other research universities were selected from the Internet. Participants, naïve to the targets' occupations, rated the photos on femininity and likelihood of being a scientist and an early childhood educator. Linear mixed model analyses treated both participants and stimuli as random factors, enabling generalization to other samples of participants and other samples of stimuli. Feminine appearance affected career judgments for female scientists (with increasing femininity decreasing the perceived likelihood of being a scientist and increasing the perceived likelihood of being an early childhood educator), but had no effect on judgments of male scientists. Study 2 replicated these findings with several key procedural modifications: the presentation of the stimuli was manipulated to either be blocked by gender or completely randomized, questions pertaining to the stimuli's appearance were removed, and a third career judgment likelihood rating was added—likelihood of being an early childhood educator. In both studies, results suggest that for women pursuing STEM, feminine appearance may erroneously signal that they are not well suited for science.

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### Orchestrating Impartiality: The Impact of "Blind" Auditions on Female Musicians

By CLAUDIA GOLDIN AND CECILIA ROUSE\*

*A change in the audition procedures of symphony orchestras—adoption of "blind" auditions with a "screen" to conceal the candidate's identity from the jury—provides a test for sex-biased hiring. Using data from actual auditions, in an individual fixed-effects framework, we find that the screen increases the probability a woman will be advanced and hired. Although some of our estimates have large standard errors and there is one persistent effect in the opposite direction, the weight of the evidence suggests that the blind audition procedure fostered impartiality in hiring and increased the proportion women in symphony orchestras. (JEL J7, J16)*



Source: *The American Economic Review*, Vol. 90, No. 4 (Sep., 2000), pp. 715-741  
Published by: American Economic Association  
Stable URL: <http://www.jstor.org/stable/117305>





Project Implicit®

"Project Implicit is a non-profit organization and international collaborative network of researchers investigating implicit social cognition - thoughts and feelings outside of conscious awareness and control. Project Implicit is the product of a team of scientists whose research produced new ways of understanding attitudes, stereotypes and other hidden biases that influence perception, judgment, and action."

## What is the impact of implicit association in healthcare?

### Implicit bias vs explicit bias



### Implicit Bias among Physicians and its Prediction of Thrombolysis Decisions for Black and White Patients

Alexander R. Green, MD, MPH<sup>1</sup>, Dana R. Carney, PhD<sup>2</sup>, Daniel J. Pollin, MD, MPH<sup>3</sup>, Long H. Ngo, PhD<sup>4</sup>, Kristal L. Raymond, MPH<sup>5</sup>, Lisa I.ezzoni, MD, MS<sup>6</sup>, and Mahzarin R. Banaji, PhD<sup>7</sup>

The Digitalis Solutions Center, Massachusetts General Hospital, Harvard Medical School, 80 Shattuck Street, Suite 901, Boston, MA 02114, USA; <sup>2</sup>Department of Psychology, Harvard University, Boston, MA, USA; <sup>3</sup>Staglin and Women's Hospital, Harvard Medical School, Boston, MA, USA; <sup>4</sup>Beth Israel Deaconess Medical Center, Harvard Medical School, Boston, MA, USA; <sup>5</sup>University of North Carolina-Chapel Hill, Chapel Hill, NC, USA; <sup>6</sup>The Institute for Health Policy, Massachusetts General Hospital, Harvard Medical School, Boston, MA, USA.

**ORIGINAL RESEARCH**

#### Do Physicians' Implicit Views of African Americans Affect Clinical Decision Making?

M. Norman Oliver, MD, MA, Kristin M. Wolf, MPH, PhD, Jennifer A. Jay-Gubra, PhD, Carlos Bath Hawkins, MA, and Brian A. Nook, PhD


**Background:** Total knee replacement (TKR) is a cost-effective treatment option for severe osteoarthritis (OA). While prevalence of OA is higher among blacks than whites, TKR rates are lower among blacks. Physicians' implicit preferences might explain racial differences in TKR recommendation. The objective of this study was to evaluate whether the magnitude of implicit racial bias predicts physician recommendation of TKR for black and white patients with OA and to assess the effectiveness of a web-based instrument as an intervention to decrease the effect of implicit racial bias on physician recommendation of TKR.

**Conclusions:** Physicians possessed explicit and implicit racial biases, but those biases did not predict treatment recommendations. Clinicians' biases about the medical cooperativeness of blacks versus whites, however, may have influenced treatment decisions. (J Am Board Fam Med 2014;27:177-188.)




## AAMC data

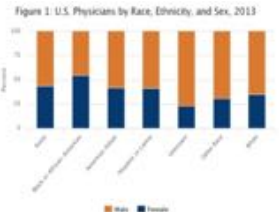
### Diversity in the Physician Workforce: Facts & Figures 2014



aamcdiversityfactsandfigures.org

## AAMC Physician

### Figure 1: U.S. Physicians by Race, Ethnicity, and Sex, 2013



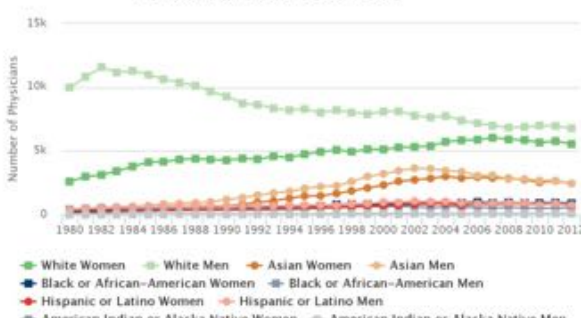
Among all younger non-white physicians, women make up a greater percentage of the workforce.

Blacks and African-Americans comprise only 4% of the physician workforce.

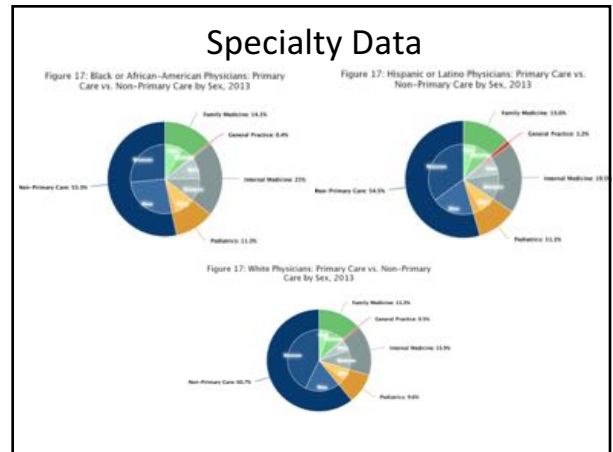
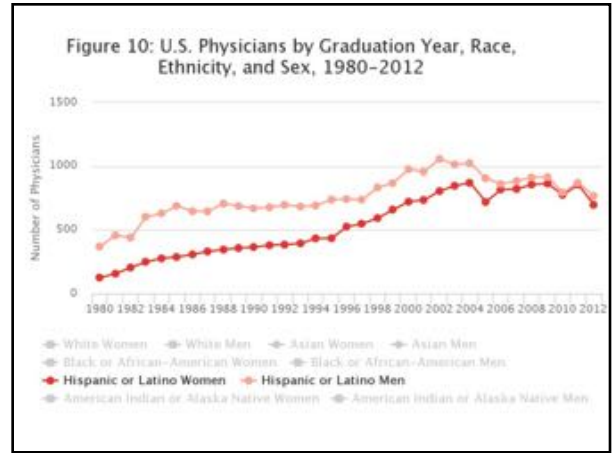
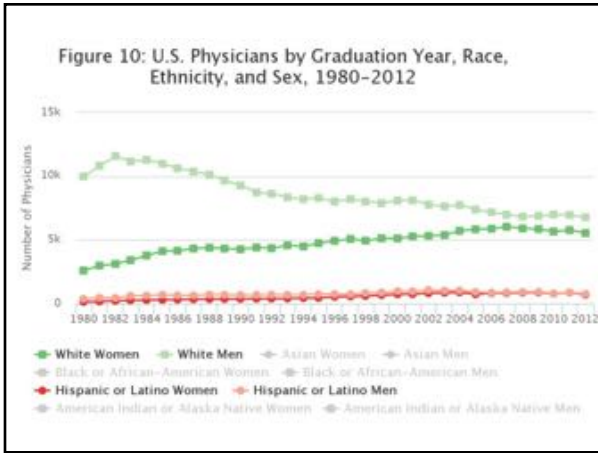
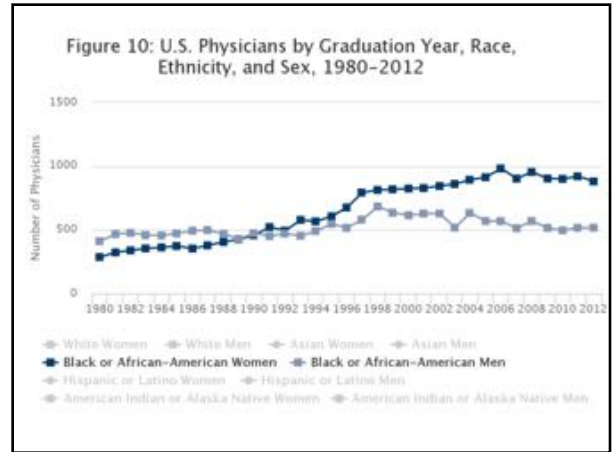
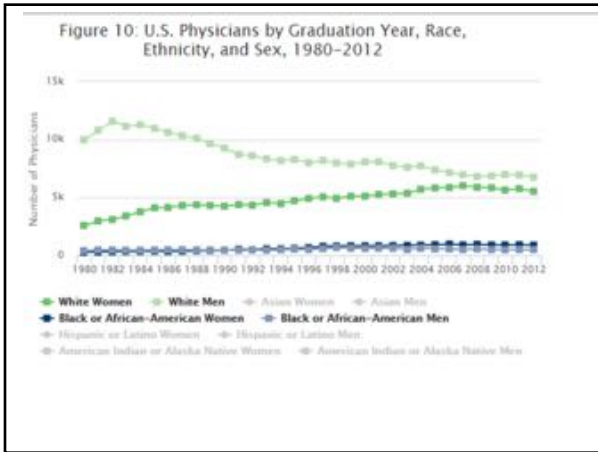
Race and Ethnicity	Women	Men	Race and Ethnicity	% of Women	% of Men
Asian (n=119,355)	52006	67349	Asian (n=119,355)	43.60%	56.40%
Black or African-American (n=40,499)	22146	18353	Black or African-American (n=40,499)	54.70%	45.30%
American Indians or Alaska Native (n=3,475)	1455	2020	American Indians or Alaska Native (n=3,475)	41.90%	58.10%
Hispanic or Latino (n=43,685)	17917	25768	Hispanic or Latino (n=43,685)	41.00%	59.00%
Unknown (n=281,346)	65096	216250	Unknown (n=281,346)	23.10%	76.90%
Other Race (n=13,861)	1180	2681	Other Race (n=13,861)	30.60%	69.40%
White (n=664,302)	161402	302900	White (n=664,302)	34.80%	65.20%

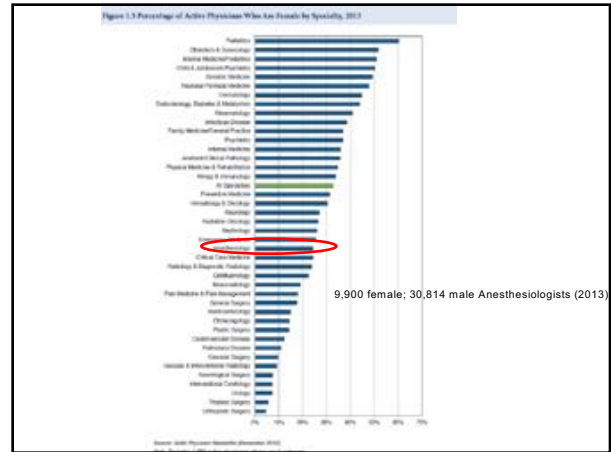
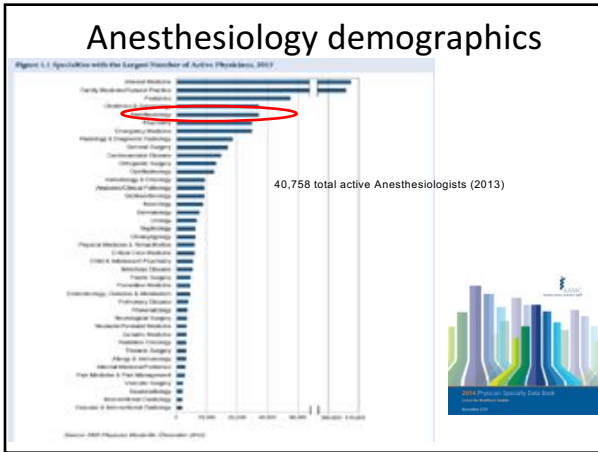
Note: These data exclude missing sex and inactive physicians.  
Source: AAMC Data Warehouse: Minority Physician Database, AMA Masterfile, and other AAMC data sources, as of 1/22/2014. <http://aamcdiversityfactsandfigures.org/section-of-current-status-of-us-physician-workforce/>

### Figure 10: U.S. Physicians by Graduation Year, Race, Ethnicity, and Sex, 1980-2012



Source: AAMC Data Warehouse: Minority Physician Database, AMA Masterfile, and other AAMC data sources, as of 1/22/2014.





ORIGINAL COMMUNICATION

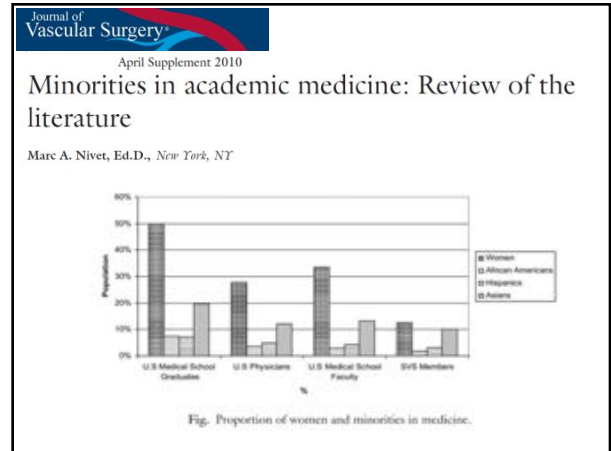
### The Association Among Specialty, Race, Ethnicity, and Practice Location Among California Physicians in Diverse Specialties

Kara Odum Walker, MD, MPH; Gerardo Moreno, MD, MSHS; Kevin Grumbach, MD

**Table 2.** Percent of Racial and Ethnic Groups by Specialty Practicing in Designated Service Areas in California\*

Characteristic	Practice Location Shortage Designation	
	Medically Underserved Area, %	Health Professional Shortage Area, %
Facility-based specialties†		
White	15.1 (13.8-16.3)	11.1 (10.0-12.2)
African American	19.8 (12.7-27.0)	16.5 (9.9-23.2)
Latino	18.4 (12.4-24.4)	16.0 (10.3-21.6)
Asian	17.7 (15.4-19.8)	11.9 (10.1-13.7)
Pacific Islander	22.4 (15.1-29.7)	17.4 (10.9-24.3)
Other	14.4 (9.1-19.6)	13.8 (8.7-18.9)
P value	.04	.04

\* P values assessed by  $\chi^2$  tests.  
† Primary care = family medicine, internal medicine, and pediatrics.  
‡ Facility-based = anesthesiology, emergency medicine, and radiology.



### Physician path to leadership roles

Available online at www.sciencedirect.com  
SciVerse ScienceDirect  
Journal homepage: www.elsevier.com/locate/jvs

#### Minorities struggle to advance in academic medicine: A 12-y review of diversity at the highest levels of America's teaching institutions

Peter T. Yu, MD,<sup>a,\*</sup> Pouria V. Parsa, MD,<sup>a</sup> Omar Hassanain, MD,<sup>a</sup> Selwyn G. Rogers, MD, MPH,<sup>b</sup> and David C. Chang, PhD, MPH, MBA<sup>a</sup>

<sup>a</sup>Department of Surgery, University of California, San Diego, San Diego, CA, USA  
<sup>b</sup>Department of Surgery, Harvard Medical School, Boston, Massachusetts

ORIGINAL CONTRIBUTION

**JAMA** The Journal of the American Medical Association

### Racial and Ethnic Disparities in Faculty Promotion in Academic Medicine

Di Fang, PhD  
Ernest Moy, MD, MPH  
Lois Colburn, MA  
Jeanne Hurley

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### Model of Excellence in Leadership Development

#### Fixing the System, Not the Women: An Innovative Approach to Faculty Advancement

**Abstract**

Women in academic medicine are approaching parity without power. Although the number of women choosing careers in medicine has grown substantially over the last 35 years, there has not been a commensurate increase in the percentage of women in senior leadership positions. To redress this situation at the University of Illinois College of Medicine (UICM), the Faculty Academic Advancement Committee (FAAC) was established in January 2003. FAAC's long-term goals are to create an institution whose faculty, department leaders, and deans reflect the gender and ethnic profile of the college's student body and to enable excellence in research, teaching, and patient care while promoting work/life balance. Commissioned as a Dean's Committee, FAAC brings together a diverse group of faculty and academic professionals from inside and outside the college to learn, reflect, and act. FAAC has committed to increasing the percentage of tenured women faculty and advancing women into leadership positions by carrying out an ambitious evidence-based institutional transformation effort. FAAC's initiatives—data gathering, constituency building, department transformation, policy reform, and advocacy—have helped to create an enabling environment for change at UICM. This case study outlines the history, conceptual approach, structure, initiatives, and initial outcomes of FAAC's efforts.

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### Resident and Program Director Gender Distribution by Specialty

Timothy R. Long, M.D., Beth A. Elcott, M.D., Mary Ellen Warner, M.D., Michael J. Brown, M.D., and Steven H. Rose, M.D.

**Results:** Specialties with higher percentages of female TDs had a higher percentage of female residents enrolled ( $r=0.83$ ,  $p<0.05$ ). The number of female TDs appointed from July 1, 2008, through June 30, 2010, was greater than the number appointed before July 1, 2008, in emergency medicine ( $p<0.001$ ), family medicine ( $p<0.02$ ), and for all TDs ( $p<0.05$ ). Female TDs were lower than expected based on the gender distribution of medical school faculty in 7 of the 10 specialties.

**Conclusions:** Women remain underrepresented in TD appointments relative to the proportion of female medical school faculty and female residents. Mechanisms to address gender-based barriers to advancement should be created.

**Table 2.2 Number and Percentage of ACGME Residents/Fellows by Sex and Specialty, 2013**

Specialty	Total Residents and Fellows	Number	Percent	Number	Percent
All Disciplines	110,078	62,825	53.9	47,253	46.1
Medical Emergency	300	134	34.4	166	65.6
Anatomic/General Pathology	2,289	1,052	46.0	1,237	54.0
Anesthesiology	4,400	3,603	82.0	2,206	50.1
Cardiovascular Disease	2,596	2,027	78.1	1,669	64.3
Child & Adolescent Psychiatry	907	323	35.6	584	64.4
Critical Care Medicine	1,448	1,227	84.8	411	28.4
Dermatology	1,100	427	38.8	703	63.9
Emergency Medicine	4,500	3,500	77.8	2,087	46.4

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## Moving Forward

### Implicit Racial Bias in Medical School Admissions

Abstract

**Problem:** While implicit bias is well-documented, its impact on medical school admissions is less understood. This study examined the impact of implicit bias on the admissions process, including the role of standardized test scores and the impact of implicit bias on the admissions process.

**Methods:** A study was conducted to examine the impact of implicit bias on the admissions process. The study included a review of the admissions process and the role of standardized test scores.

**Results:** The study found that implicit bias significantly impacted the admissions process, particularly in the selection of applicants based on standardized test scores.

**Conclusions:** Implicit bias is a significant factor in medical school admissions. Addressing this bias is essential for creating a more equitable and diverse medical profession.

**Keywords:** Implicit bias, medical school admissions, diversity, standardized test scores.

**Author Manuscript**

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**Faculty Diversity Programs in U.S. Medical Schools and Characteristics Associated with Higher Faculty Diversity**

Kathleen Reiser, PhD (Assistant Professor), Department of Medicine, The Johns Hopkins University School of Medicine, Baltimore, Maryland  
Loren Castile, PhD (Associate Professor), Department of Medicine, The Johns Hopkins University School of Medicine, Baltimore, Maryland  
Scott B. Hoopes, MD (Professor), Department of Medicine, The Johns Hopkins University School of Medicine, Baltimore, Maryland

## Action Plan

### Individual level

- ❖ Acknowledge and address stereotypes, bias, and privilege
- ❖ Personal reflection and consultation with other physicians
- ❖ Consider taking the Implicit Association Test (IAT)
  - ❖ <https://implicit.harvard.edu/implicit/takeatest.html>
- ❖ Conscious effort to negate stereotypes; visualize positive images
  - ❖ Engage in immersion experiences to facilitate development of more accurate perceptions of marginalized groups

## Plan

### Institutional level

- ❖ Make it a priority: clear goals, held accountable, integrated into evaluation criteria
- ❖ Workshops, faculty development
  - ❖ Begin with leadership
  - ❖ Make education ongoing
- ❖ Holistic reviews of faculty candidates
- ❖ Structured interviews
  - ❖ Exclude discussion or evaluation of criteria that is not related to the position
- ❖ Commit to predetermined credentials; gender neutral titles
- ❖ Decide whom to include not who to exclude

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Thank you  
Questions, comments?